



Starting Scratch from

Building a Security Program From the Ground Up

@HomeBrewedSec
#InfoSecIn365

Audience Participation

- I won't be having a Q&A time (*use the hashtag*)
 - Q&A *usually* isn't inclusive for speaker or participant
- If I use an acronym or concept you don't understand:
 - Tweet me (*hashtag or @ me*)
 - Heckle. Yell out "ELABORATE" or "EXPLAIN YOURSELF"

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Goals

- Convince you to threat model and assess risk before implementing a security program (or any security control)
- Give you a starting place (both for implementation, and for future research) – especially if you're new
- Give you resources to bring to management
- Talk about my mistakes, so you don't need to repeat them (you get to make your own!) *#InfoSecIn365*

Phases

Phase 1 *Planning and Discovery*

Phase 2 *Analysis and Documentation*

Phase 3 *Mitigation and Remediation*

Phase 4 *Looking Forward*



Phase 1

Planning and Discovery

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Discovery

- Framework
 - ISO 27000 (\$)
 - NIST CSF
 - CIS Controls (formerly SANS Top 20)
- Resource Assessment – Financial, Infrastructure, Technical
- Asset Discovery – Software and Hardware
- User Education
 - Phishing Simulation
 - Surveys/Quizzes ([Staysafeonline.org](https://staysafeonline.org))
 - Use results for targeted user training

Threat Modeling

- Know what you're protecting and know what you're protecting against
- Risk Assessment + Business Impact Assessment
 - Estimate what happens to the business if X happens, and the likelihood of X happening
- **Defender's Dilemma** (*traditionally*): An attacker only needs to exploit one weakness, a defender needs to protect all weaknesses
- **Attacker's Dilemma** (*homebrewedsec*): A defender needs to make it too expensive for an attacker to exploit a target given the value of that target

Talk with Management

- Understand Business Objectives
 - Evaluate Disaster Recovery capabilities vs. management expectation
 - Data Classification
 - Security Policies
- Increase buy-in
 - Pitch security as a sales tactic
- Discuss potential costs / resource issues
 - Just because little to no money has been spent, that is not the expectation going forward



Phase 2

Analysis and Documentation

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Vulnerabilities

- Assessment
 - Implement prior to patching to show reduction in vulns from patching
 - OpenVAS (with VulnWhisperer (ELK))
 - Generate differential reports
 - Shodan lookup for external ports
- Patching
 - Automated for endpoints, manual for servers
 - Gather team from IT for server patching
 - WSUS can be high-maintenance if you don't have experience
 - Every MS(S)P will have a patching software

Incident Response Prep

- Policies/procedures
- Breach Reporting
 - At what point
 - Compliance requirements?
- Establish CERT Team
 - Legal/HR/PR/Management/Infosec/IT

Change Management

- Not necessarily your job...but it will be if it doesn't happen
- Even track changes that you don't think require approvals
- Tools
 - Excel
 - Intranet/SharePoint
 - Google Form
 - Helpdesk



Phase 3

Mitigation and Remediation

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Least Privilege

- Discovery
 - PowerShell
 - Talk to people
 - Bloodhound
- AD Admin Delegation
- ProcMon for removing Local Admin
- Reduction of privileged AD accounts

Easy Wins

- Firewall rule closures
- Session lockout
- Pre-logon advisory
- Add encryption into PC build checklist
- Account Auditing
 - Based on last logon + work with HR
 - Change service account and admin passwords

Replacement/Renewals

- Good chance to increase security with easy wins
- NGAV
 - Does more than just AV, not much more \$
 - “Poorman’s App Whitelisting”, Removable Media Control
 - Bit of an upfront effort
- Network refresh
- WAPs with RADIUS
- LAPS



Phase 4

Looking Forward

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Measure Progress

- Distribute survey
 - Measure user pain/perceived improvements
 - Allow Suggestions
 - Self Assessment
- Differential reports
 - Perform another Gap analysis
 - Vulnerability Scan
 - Redistribute survey from beginning to measure improvement in user awareness

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Budget Preparation

- Set Priorities based upon findings in last slide
- Re-evaluate threat model, risk assessment
- Revisit MSSP for SOC
- Suggestions
 - MFA
 - Network overhaul (chances are you have a flat network with L2 switches)
 - Suggestions from Renewals/Replacements
 - Principle of least Functionality / Hardening
 - SIEM
 - (N/H)I(D/P)S

Talk with Management

- Present Budget
- Infosec as profit center
- Present % compliance improvement goals
- Present differential reports
- Explain advanced concepts

tl;dr

- Set priorities based upon business objectives
- Threat model all the things
- Discover all the things
- Educate all the users
- Backup all the things
- (Don't necessarily) open source all the things
- Buy all the things ... eventually

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Appendix: Resources

- Framework
 - ISO 27000 (\$)
 - NIST CSF
 - CIS Controls (formerly SANS Top 20)
- Phishing Simulation
 - Knowbe4 (\$)
 - PhishMe (\$)
 - SANS Securing the Human
- Surveys/Quizzes
 - StaySafeOnline.Org
- Asset Discovery
 - NMAP
 - Vulnerability Assessment System (VAS)
 - Active Directory
 - Microsoft Baseline Configuration Analyzer
- Threat Modeling
 - US-Cert
 - Threat Exchange
- User Education
 - StaySafeOnline.org
 - SANS Securing the Human
- Security Policies
 - SANS
 - Charles Cresson (\$)

Appendix: Resources (cont.)

- SIEM
 - Elastic Stack
 - Vulnerability Assessment
 - OpenVAS + VulnWhisperer
 - NIDS
 - Bro
 - Suricata / Snort
 - HIDS
 - Osquery
 - OSSEC / Wazuh
 - Incident Response
 - *The Hive*
 - Patching
 - WSUS
 - Comodo
 - Rudder
 - AD Discovery
 - Bloodhound
 - Applocker
 - AaronLocker
 - Symon
 - SwiftonSecurity
 - Red Team Simulation
 - Red Canary Atomic Red Team
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Starting Scratch *from*

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Slides

homebrewedsec.com/talks/

Questions

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