

Slide 1

Oh \$#*7
I have to do WHAT?!
365 days to build a security program

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Slide 2

Scenario

- Small-medium business, privately owned
- Architect/manager level, with engineer responsibilities
- Strong preference for Open Source
- Minimal compliance needs
- Expect results in 1 year
- All Windows endpoints and servers

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Phase 1
Planning and Discovery

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Framework

- Pick a framework
 - ISO 27000 (\$)
 - NIST CSF
 - CIS Controls (formerly SANS Top 20)
- Compliance needs will substitute for framework
- Use as basis for System Security Plan

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Resource Assessment

Do I start buying things now?

- IT Infrastructure
- Technical resources
 - Determine who you can "borrow"
- Organizational OSINT
- Meet and greet

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Business Objectives

- Risk Assessment
- Business Impact Assessment
- Evaluate Disaster Recovery capabilities
 - DR simulation
 - RTO/RPO/WRT
- Data Classification
 - Keyword searches
 - Metadata tags
 - Department-by-department

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Evaluate User Education

- Phishing Simulation
 - Knowbe4 (\$)
 - PhishMe (\$)
 - SANS Securing the Human
- Surveys/Quizzes
 - StaySafeOnline.Org
- Use results for targeted user training

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Asset Discovery

- Hardware
- Software
- Tools
 - NMAP
 - Vulnerability Assessment System (VAS)
 - Active Directory
 - Microsoft Baseline Configuration Analyzer

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Threat Modeling

- Know what you're protecting
- Know what you're protecting against
- Intel sources:
 - US-Cert lookup for similar companies
 - CISO roundtables (avoid FUD)
 - Conferences/meetups (avoid FUD)
 - Forensics in your network + incident reports

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Gap Analysis

- Use framework
- Doesn't need to be with an auditor
- Deliverables
 - Compliance checklist against framework
 - Project plan/POA&M

A pen test IS NOT a Gap Analysis #InfoSecn365

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REST!!!!

- "Exhaustion is what our culture views as courage"
- Set goals, then reduce them by 25%
- Don't overcommit
- Try not to take work home
- Take your vacation time

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Talk with Management

- Avoid FUD
- Present findings
- Discuss potential costs / resource issues
- Increase buy-in
- Pitch security as a sales tactic

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Phase 2
Analysis and Documentation

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Vulnerability Assessment

Do I start buying things now?
Implications of making this decision
in vulns from patching

- OpenVAS
- VulnWhisperer (ELK)
- Generate differential reports
- Shodan lookup for external ports
 - (should be able to see from your firewall rules)

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Patching

- Automated for endpoints, manual for servers
- Gather team from IT for server patching
- WSUS can be high-maintenance if you don't have experience
- Every MS(S)P will have a patching software
- Placed right after Vulnerability Assessment so you can document the results

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Widespread User Education

- StaySafeOnline.org
- SANS Securing the Human
- Security Policies
 - SANS
 - Charles Cresson (*S*)

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Incident Response Prep

- Policies/procedures
- Breach Reporting
 - At what point
 - Compliance requirements?
- Establish CERT Team
 - Legal/HR/PR/Management/Infosec/IT

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Change Management

- Not necessarily your job...but it will be if it doesn't happen
- Even track changes that you don't think require approvals
- Tools
 - Excel
 - Intranet/SharePoint
 - Google Form
 - Helpdesk

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Talk with Management

- CIS 1-3,10,17,19 partially implemented by this point
 - Not all sub controls
- Incorporate some training
- Get feedback on user pain
- Review security policies, get approval

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Do I start buying things now?

Phase 3

Mitigation and Remediation

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Least Privilege

- Discovery
 - PowerShell
 - Talk to people
 - Bloodhound
- AD Admin Delegation
- ProcMon for removing Local Admin
- Reduction of privileged AD accounts

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Easy Wins

- Firewall rule closures
- Session lockout
- Pre-logon advisory
- Add encryption into PC build checklist
- Account Auditing
 - Based on last logon
 - Work with HR

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Replacement/Renewals

- Good chance to increase security with easy wins
- NGAV
 - Does more than just AV, not much more \$
 - “Poorman’s App Whitelisting”, Removable Media Control
 - Bit of an upfront effort
- Network refresh
- WAPs with RADIUS

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(Maybe)

- Change service account and admin passwords
 - (very important, but very time consuming)
- Principle of least Functionality / Hardening
- SIEM
- (N/H)I(D/P)S
- LAPS

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Talk with Management

- Reiterate that just because little to no money has been spent, not the expectation going forward
- Get input on potential budget \$ and priorities
- Revisit MSSP for SOC

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Phase 4
Looking Forward

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Measure Progress

- Distribute survey
 - Measure user pain/perceived improvements
 - Allow Suggestions
 - Self Assessment
- Differential reports
 - Perform another Gap analysis
 - Vulnerability Scan
 - Redistribute survey from beginning to measure improvement in user awareness

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Budget Preparation

- Set Priorities based upon findings in last slide
- Re-evaluate threat model, risk assessment
- Suggestions
 - MFA
 - Network overhaul (chances are you have a flat network with L2 switches)
 - Suggestions from Renewals/Replacements

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Talk with Management

- Present Budget
- Infosec as profit center
- Present % compliance improvement goals
- Present differential reports
- Explain advanced concepts

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tl;dr
(too long; didn't read)

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tl;dr

- Set priorities based upon business objectives
- Threat model all the things
- Discover all the things
- Educate all the users
- Backup all the things
- (Don't necessarily) open source all the things
- Buy all the things ... eventually

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